

# Business Description and Plant Tour (Sumitomo Heavy Industries Ion Technology Co., Ltd.)

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6/16/2023



Sumitomo Heavy Industries Ion Technology Co., Ltd.  
Mitsukuni Tsukihara, President and CEO

## I N D E X

01

**Business Overview**

02

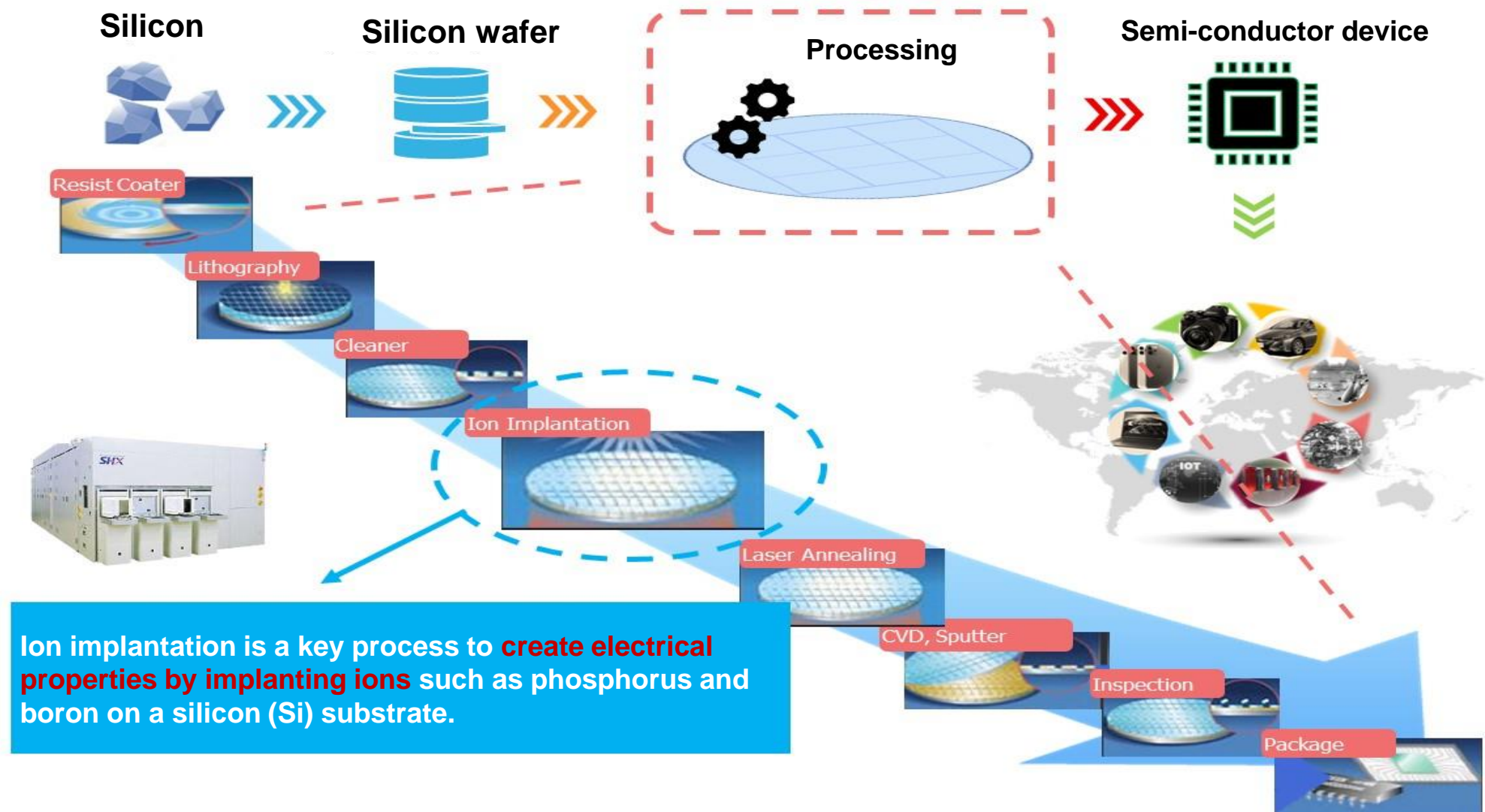
**“Medium-Term Management Plan 2023” and Long-Term Business Plan**

# 01

## Business Overview

## 01

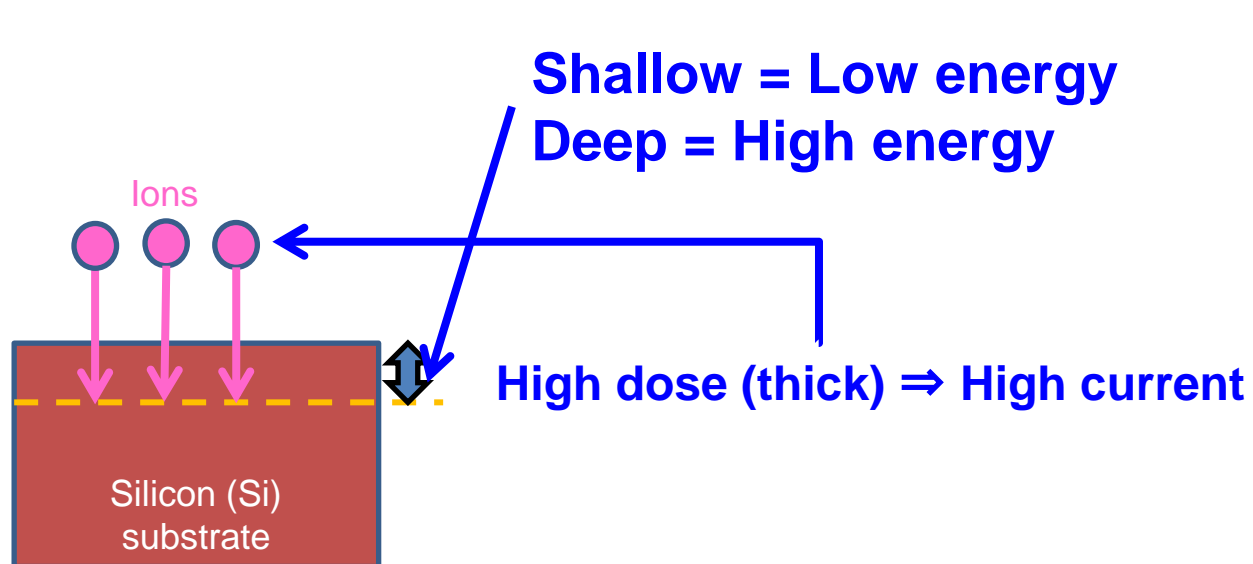
## Ion Implantation Process in Semi-Conductor Manufacturing



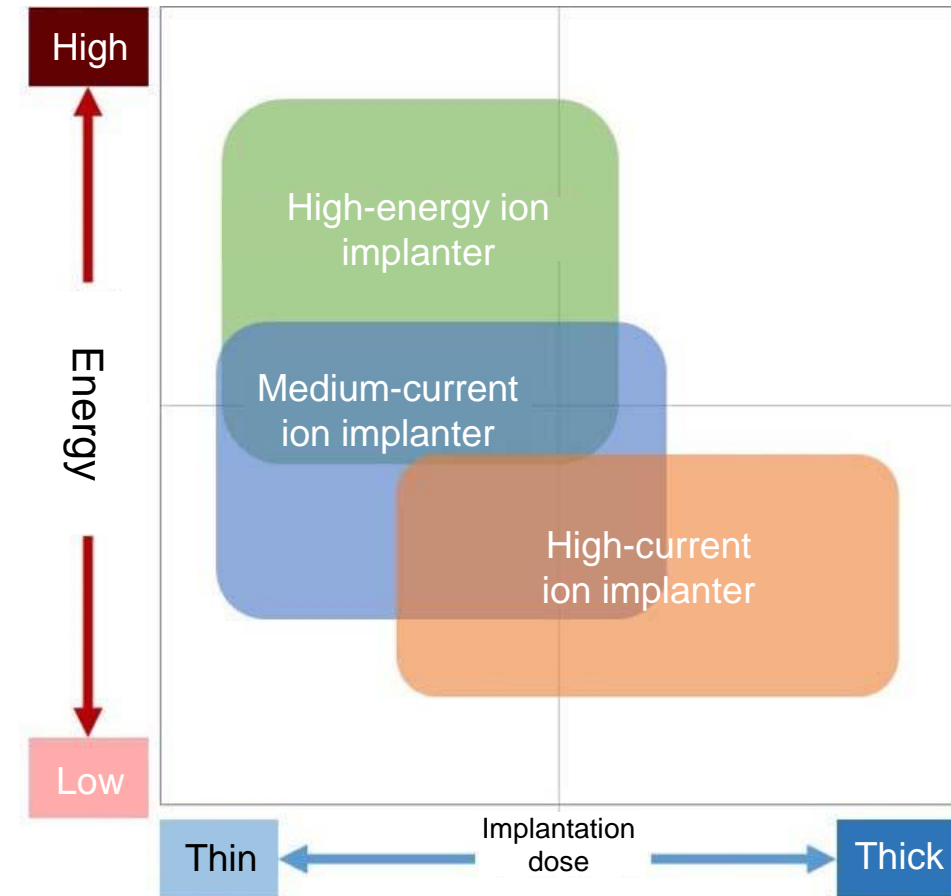
## 01

## Ion Implanter Categories

Roughly categorized into three main types depending on the **concentration** of ions (**amount of current**) to be implanted and the **energy** to be given to the ions

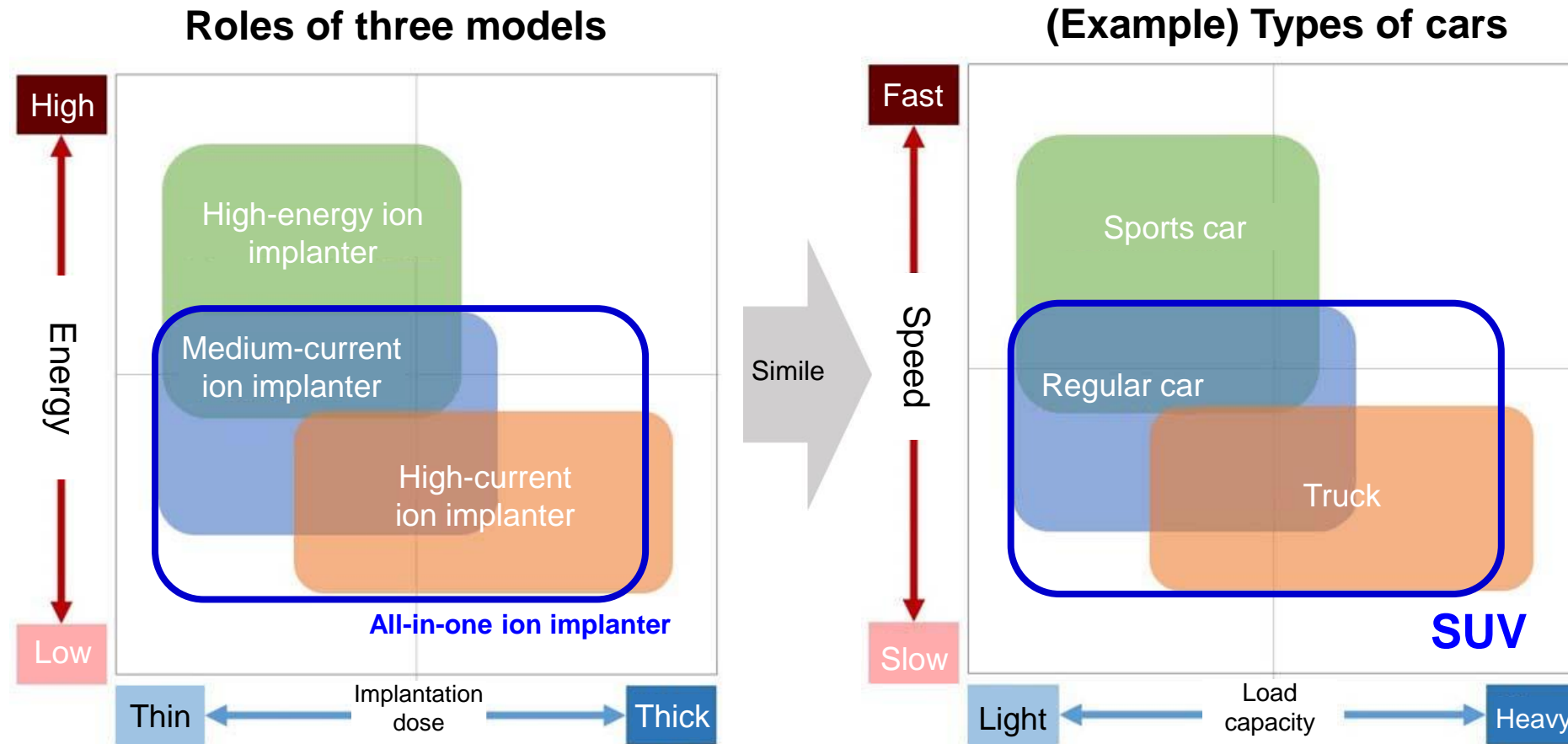


In ion implantation,  
 Depth and thickness: Both contribute to resistance in semi-conductors  
 Depth: Necessary for building the structure to realize the functions envisioned by the semi-conductor manufacturer in the device



## 01

## Ion Implanter Categories (Image of Each Category)



We also manufacture "all-in-one ion implanters," which can cover both ranges of medium-current and high-current implanters.

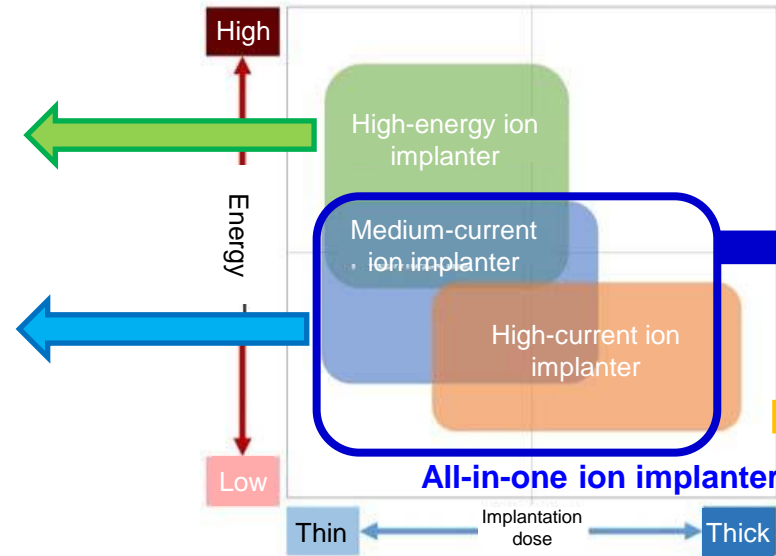
## 01

## Our Products

### High Energy (HE) S-UHE



### Medium Current (MC) MC3-II/GP



### All-in-One (MC&HC)



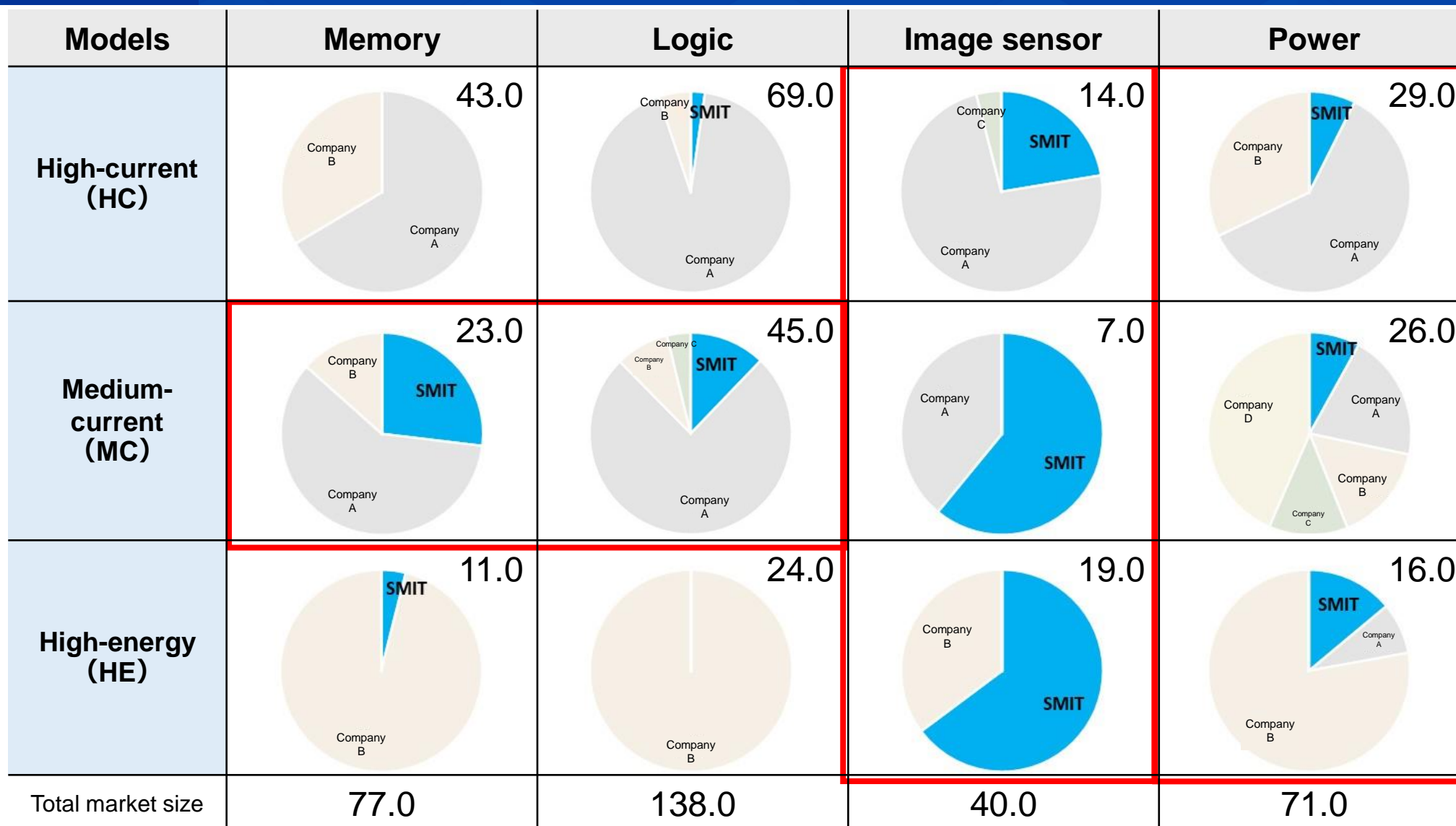
### High Current (HC) SHX-III/S



Models	Features	Main customers	Price level	Profit margin
High-current ion implanter (HC)	- Highly accurate implantation and high productivity with extremely low energy	Image sensor, logic, power	Medium	Medium
Medium-current ion implanter (MC)	- Highly accurate control of a wide range of parameters	Image sensor, memory logic, power	Low	Medium
High-energy ion implanter (HE)	- Covers high energy ranges while simultaneously enabling precise implantation - Uses a multi-stage RF linear accelerator system	Image sensor, power	High	High
All-in-one ion implanter (MC & HC)	- Covers a wide range of medium and high current implantation processes, achieving a significant improvement in productivity - High-quality implantation with advantages such as reduced fine particles and beam angle control	Logic, power	Medium	Low

## 01

## Market Share by Semi-Conductor Segment and Model



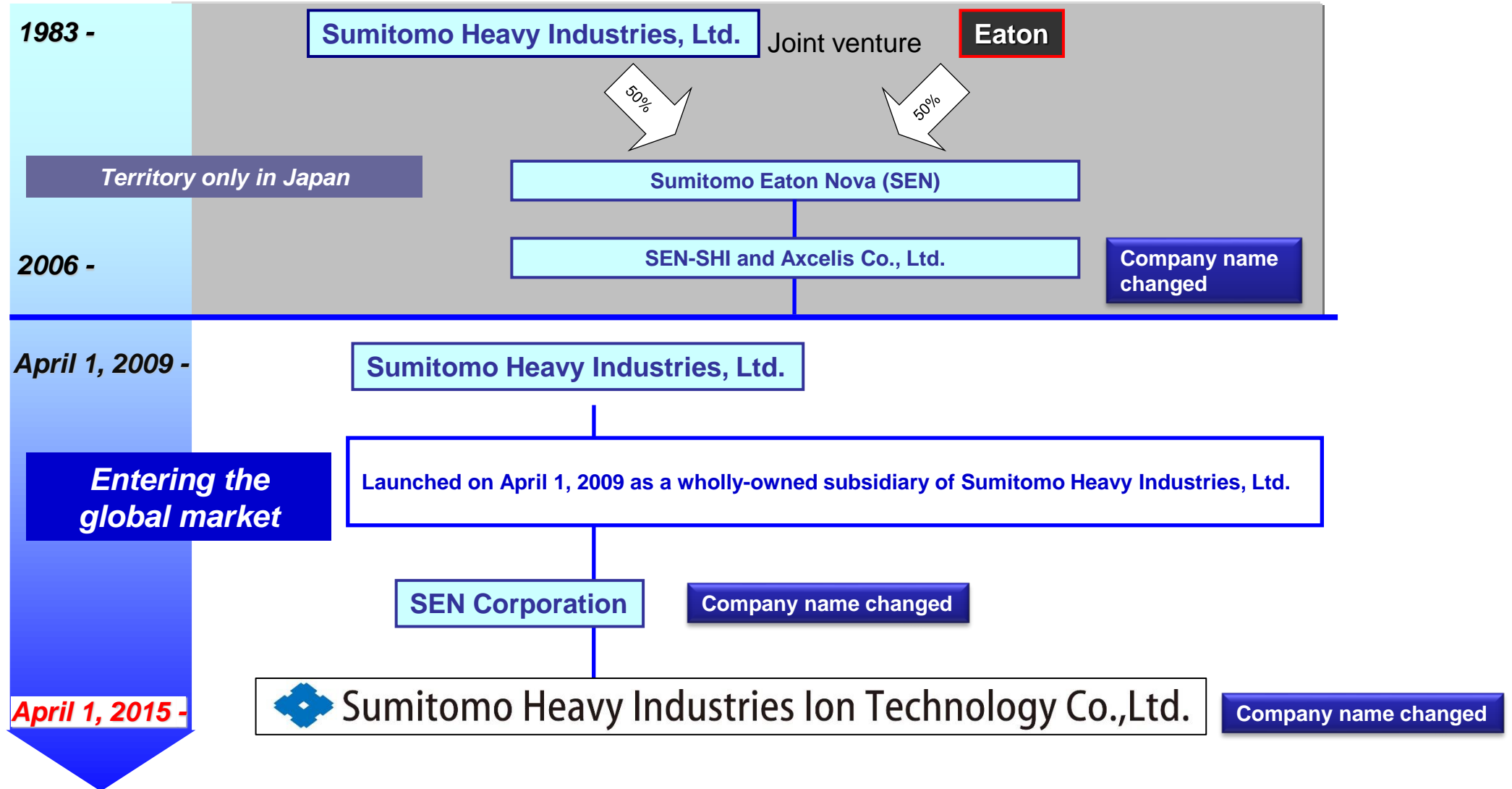
Estimated based on sales in 2022  
 Figures in boxes are estimates of market size.

Unit: JPY billion



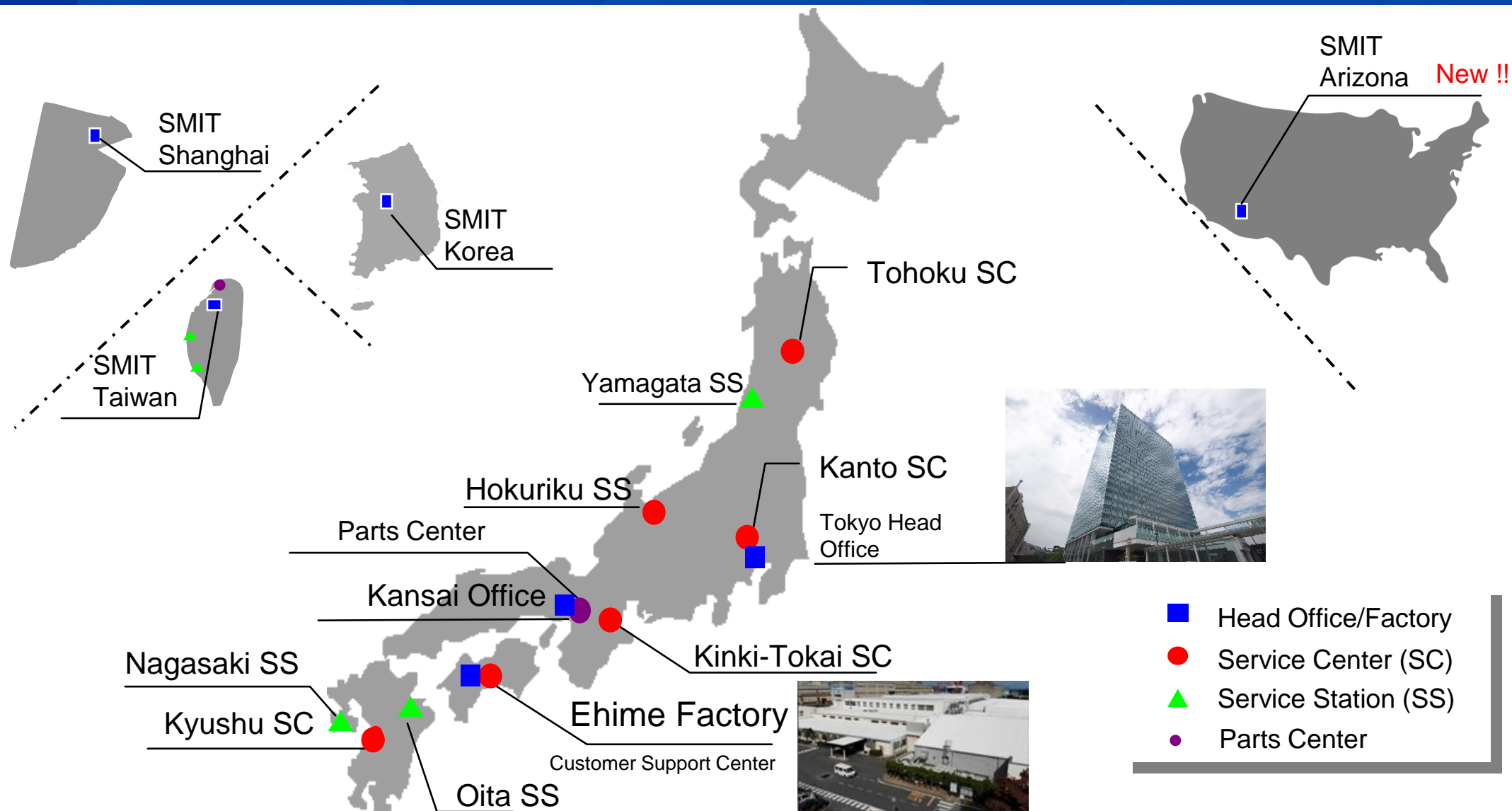
## 01

## Our History



## 01

## Head Office, Offices and Service Center Locations



## 02

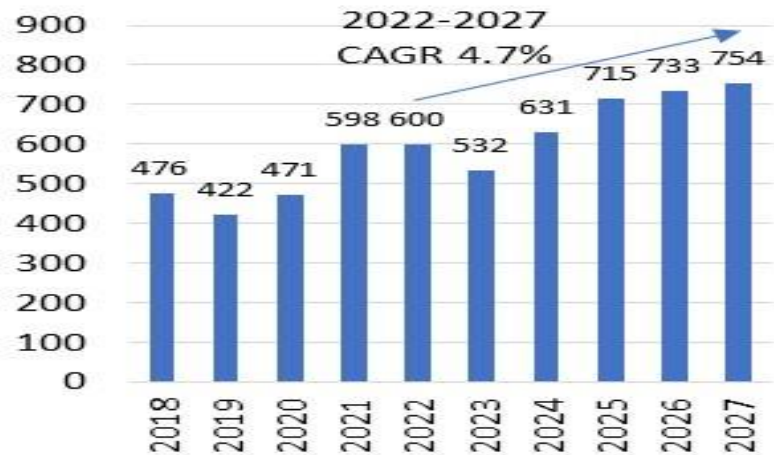
“Medium-Term Management Plan 2023”  
and Long-Term Business Plan

## 02

## Overall Condition of Business Environment

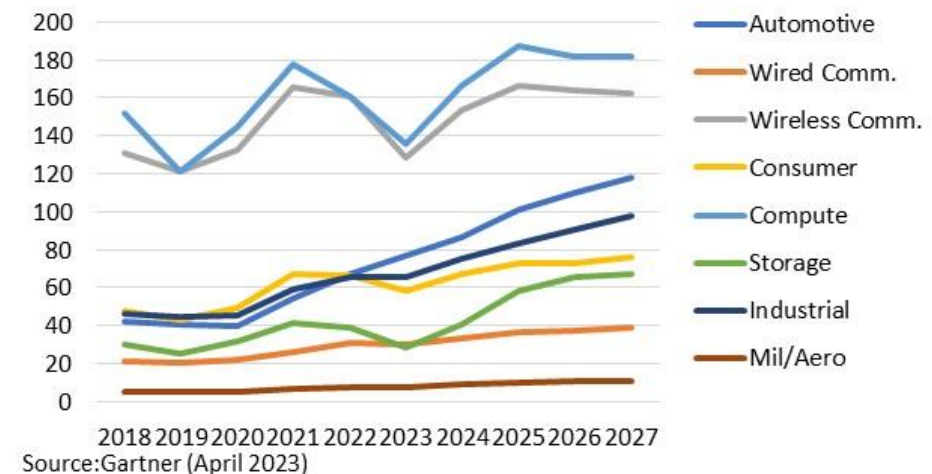
- The effects of **rising geopolitical risks** and the **formation of regional blocs around the world** to address economic security issues are spreading throughout the semi-conductor industry.  
While stricter **U.S. export restrictions on China** have negatively impacted short-term device demand, **government subsidies for semi-conductors** planned in various regions around the world are supporting overall investment.
- Both sales and orders of Japanese-made semi-conductor manufacturing devices are continuing to see declines. This is because **the memory market is in a correction phase** due to the decrease in demand for PCs, smartphones, and other end products, causing the overall market to **stall in 2023**.
- The market is expected to be back on a growth trajectory after 2024 with the **acceleration of digitalization**, such as cloud, AI, IoT, DX, 5G, and data centers, and **green transition**, such as carbon neutrality, energy saving, and vehicle electrification, which will **increase demand for semi-conductors in the medium to long term**.

Changes in semi-conductor market size  
(2018-2027: Global, \$B)



Source:Gartner (April 2023)

Changes in semi-conductor market size by application  
(2018-2027: Global, \$B)

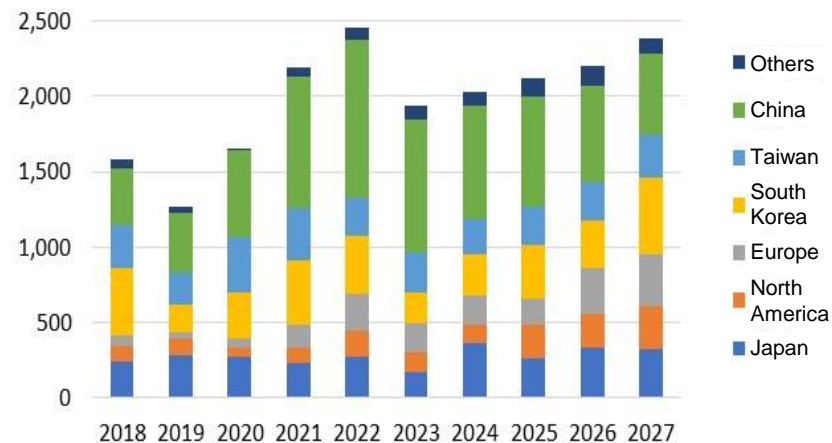


Source:Gartner (April 2023)

## 02

## Current Status and Forecast by Area and Segment

Changes in ion implanter market size  
(2018-2027: Global, \$M)



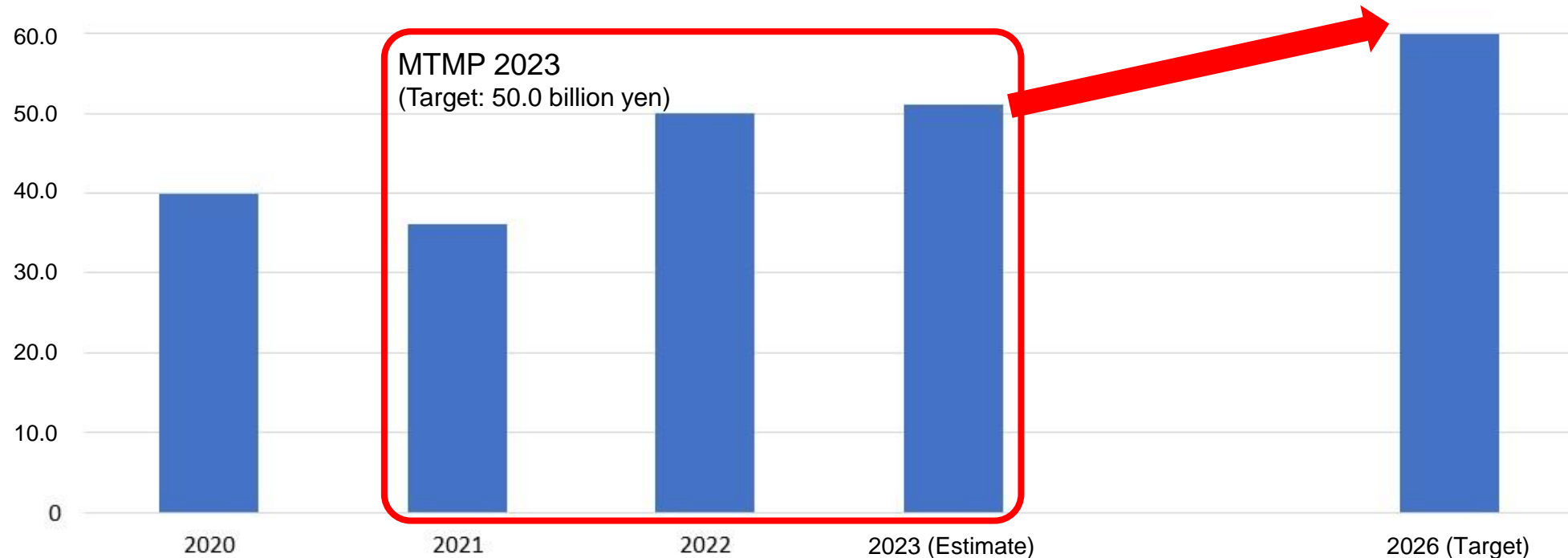
Source: Up to 2021, forecast by SEMI; from 2022 onwards, forecast by the company

Target markets	Conditions
Japan	<ul style="list-style-type: none"> <li>- <b>Sluggish smartphone sales</b> and <b>falling memory prices</b> led to an overall drop in capital investment.</li> <li>- <b>The automotive semi-conductor</b> market is rapidly expanding, and <b>SiC-related investment</b> is active, using government subsidies.</li> <li>- The Japanese government's regulation, announced in May 2023 by ministerial ordinance, to add 23 items of semi-conductor manufacturing devices to export trade controls is not directly related to ion implanters, but its impact will be closely monitored.</li> </ul>
Taiwan	<ul style="list-style-type: none"> <li>- Due to the global situation, the economic growth rate forecast for 2023 is expected to be low.</li> <li>- <b>Investments in cutting-edge semi-conductors will continue, but the industry has entered a correction phase due to inventory adjustments</b>, and investment plans may be postponed based on a review of investments to increase production capacity.</li> </ul>
China	<ul style="list-style-type: none"> <li>- The year-on-year GDP growth rate was 3% in 2022, falling short of the initial target (growth rate of 5.5%). China has set its annual GDP growth target at around 5% for 2023.</li> <li>- The impact of COVID-19 seems to be calming down, and there are signs of investment for 2024 and beyond in some areas. Given the <b>impact of tighter controls on China</b> by the U.S., the challenge is how to conduct sales activities more carefully in the local market, including assessing the situation of customers.</li> </ul>
South Korea	<ul style="list-style-type: none"> <li>- There are moves to resolve trade frictions, <b>which will ease the headwinds facing Japanese companies</b>.</li> <li>- <b>There is a bullish attitude toward Long-Term investment</b> despite the severe conditions caused by <b>production cutbacks in memory products</b> due to the sluggish market and customer inventory adjustments.</li> </ul>

## 02

## Performance (Sales Trends and Target)

Unit: JPY billion



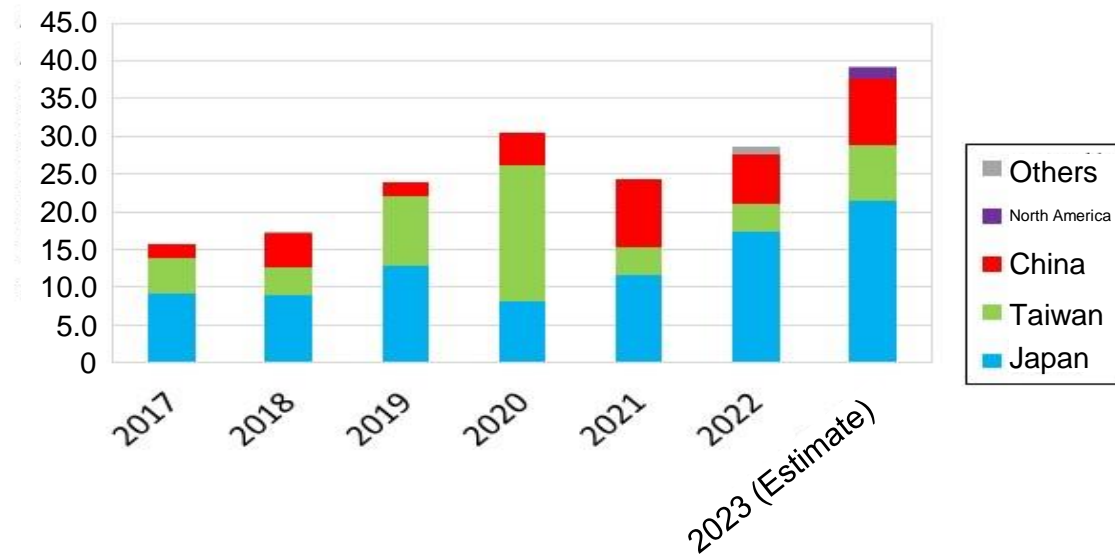
\*The FY2022 data in the graph is calculated from January to December 2022 following a change in the fiscal year end.

- Increased demand for semi-conductors driven by growing investment in data centers and automotive semi-conductors and trends such as 5G, IoT, AI, and autonomous driving are expected to motivate semi-conductor companies to invest, which in turn will lead to growth in our performance.

## 02

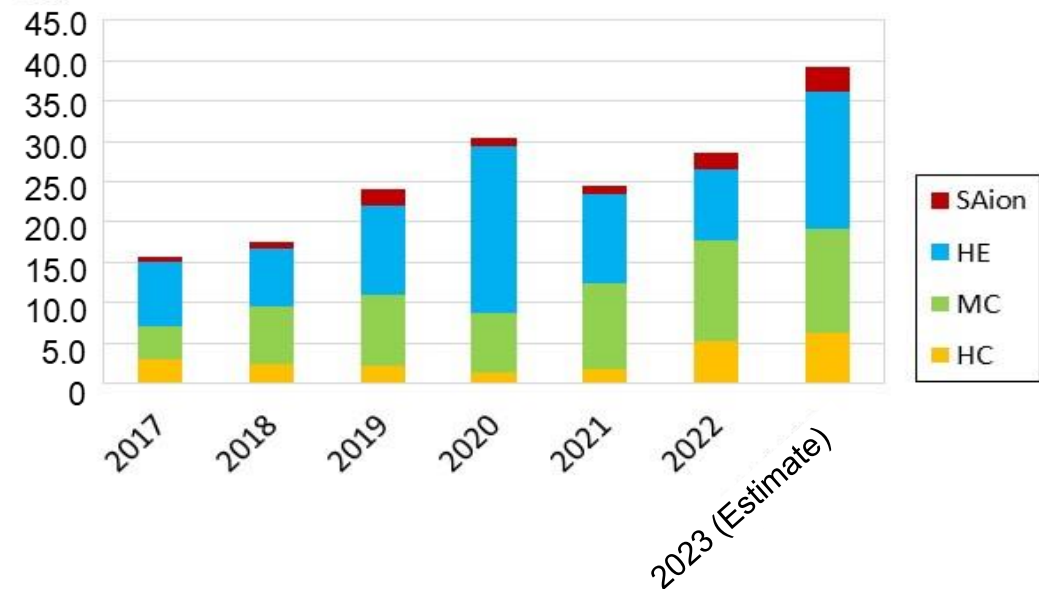
## Performance (Sales by Region / Sales by Model)

Unit: JPY billion

**Unit sales by region**

- Japan is an important market, accounting for the majority of our sales.
- Overseas sales are also growing, especially in China.

Unit: JPY billion

**Unit sales by model**

- High-energy ion implanters with high equipment prices and medium-current ion implanters with low equipment prices but high unit volumes are the mainstay of our sales.

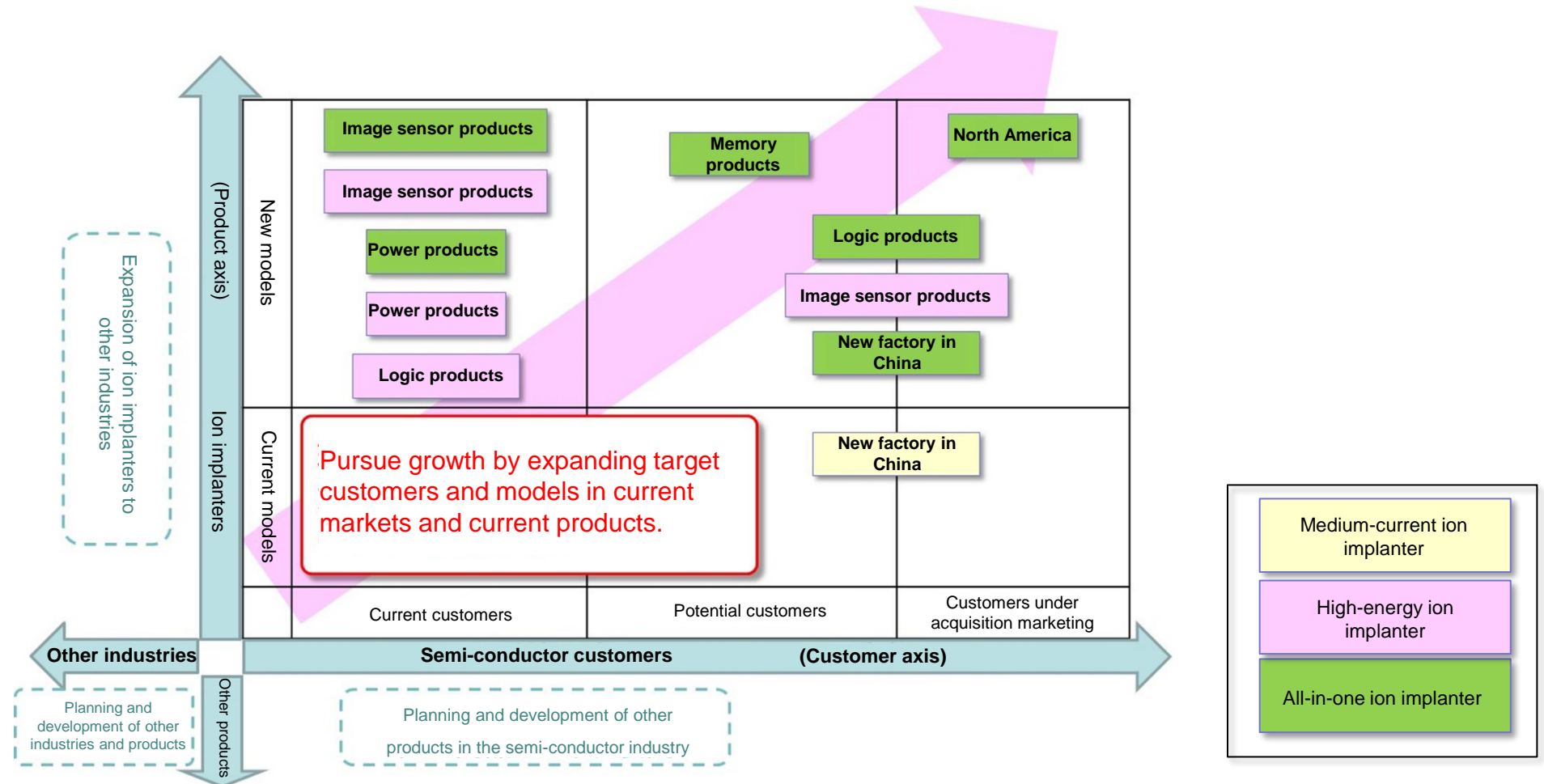


## 02

## Business Strategy (Business Policy)

**Business  
policy**

**Pursue growth by expanding target customers and models in current markets  
(for semi-conductor customers) and current products (ion implanters)**

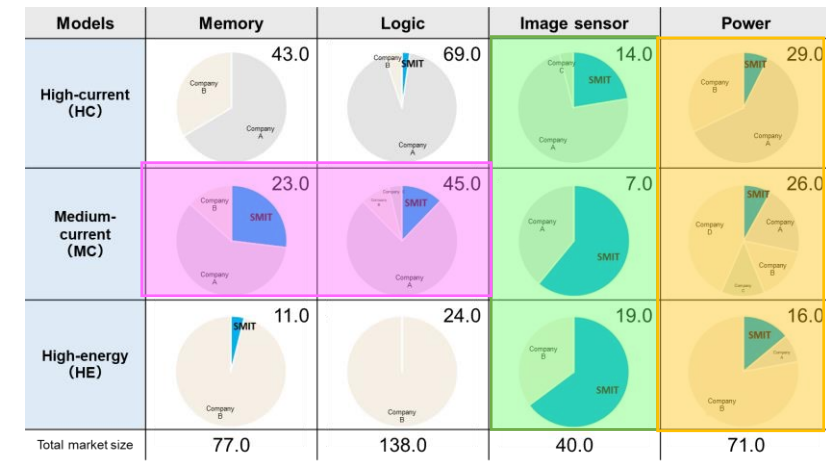




## 02

## Growth Strategy

- Currently, the main markets are the **image sensor market**, and the **memory and logic markets** for MC models.
  - Image sensor: Continued repeat orders from leading companies in the market
  - Memory: Adopted by major companies in Japan
  - Logic: Adopted by Taiwanese foundry company as cutting-edge semi-conductor manufacturing device
- **Development of new devices for the memory market**, which has a particularly large market size, is underway.
- The **power market** is expanding mainly due to heightened awareness of environmental issues worldwide, and we are implementing measures such as device development to keep up with the expansion.
- **Increasing and maintaining our market share in the expanding semi-conductor and semi-conductor manufacturing device markets**
  - Increasing production capacity: Construction of **a new factory** (opened in October 2022), **new production system** to reduce stagnation of devices
  - Expansion into regions with growing market size: Activities that lead to acquiring market share in China and the U.S.
  - Building a system to capture in-depth information about the markets and customers.



## 02

## Our New Factory



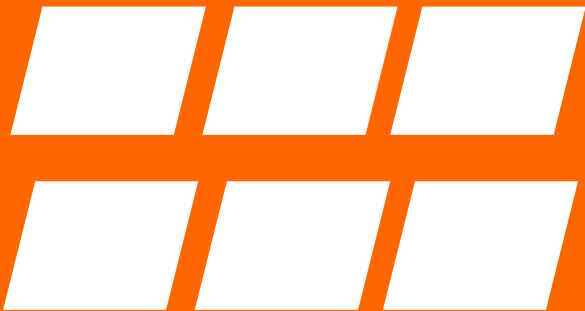
- Constructed a new separate building equipped with all manufacturing functions (from receiving to shipping, + additional floor space requested).
- Opened in October 2022, started device manufacturing in December of the same year.

## 02

## Concept of the New Factory

# 1 High Capacity

Production base that can handle sudden production increases by customers



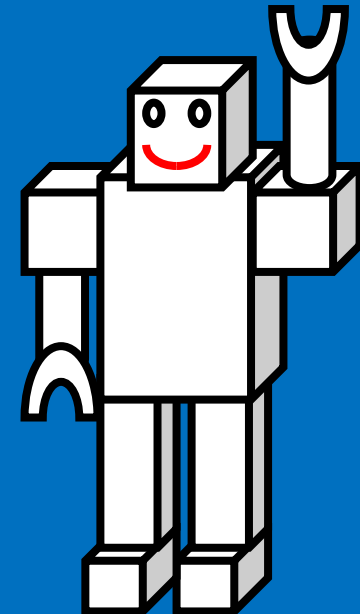
# 2 One Stroke

Lean traffic flow from receiving to shipping in a single stroke



# 3 Keep Moving

Production keeps moving with automation





All forward-looking statements regarding the company's future performance are based on information currently available to Sumitomo Heavy Industries and determined subjectively. Future performance is not guaranteed and all information related to future performance contained herein is subject to changes in business environments.